



October 14, 2015

John Bonanni, Chairman  
MCIA

Dear Mr. Bonanni,

Please see attached report and spreadsheets. It is MEMO Sunshine Renewable's understanding that the MCIA will be using this for its own purposes, including distribution to the general public.

Regards,

A handwritten signature in black ink, appearing to read "Mitchell Nadel", written over the typed name.

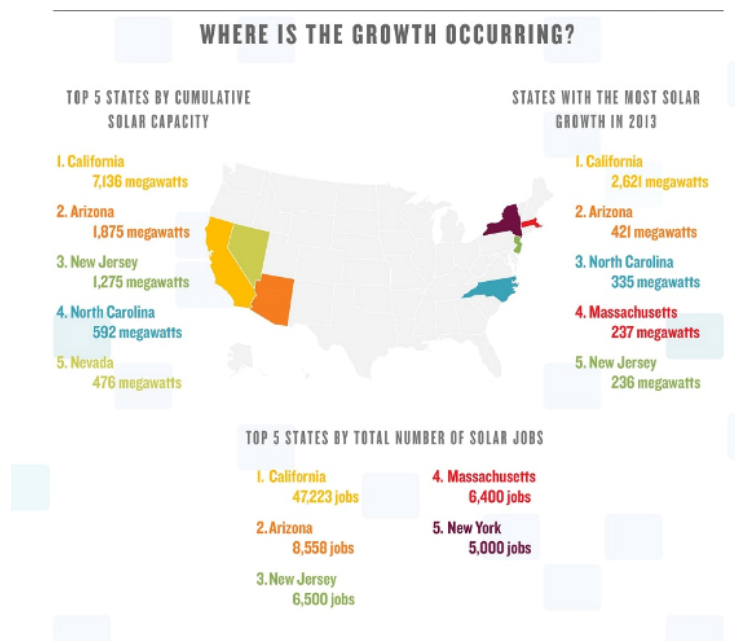
Mitchell Nadel  
CFO

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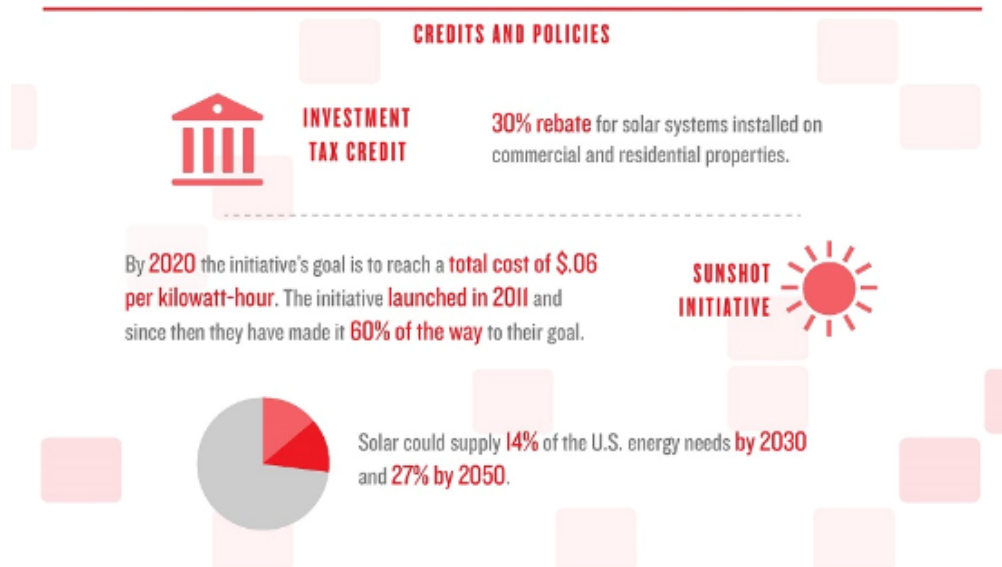
Our core businesses involve three integrated companies; MEMO-Cogen, Inc., Energy Portfolio Associates, and MEMO Sunshine Renewables. The latter two enterprises fall under the umbrella of MEMO-Cogen, Inc. MEMO-Cogen was established in 1987 with the goal of achieving energy conservation and management with particular interest in developing cogeneration projects. Energy Portfolio Associates was founded in 2006 when deregulation expanded beyond the New York State market. Our core business includes reselling energy, energy saving installations, and solar project development. Our company owns and manages several solar projects throughout the State of New Jersey. MEMO Sunshine Renewables is the SREC trading arm whereby we manage our own SRECs and those of newly developed projects. It is with this experience that we are able to put together this analysis. Please note this is an analysis based on research and the management of our own systems. We take no responsibility for the outcome of your choices.

The solar industry continues to grow at an unbelievable pace. According to cleantechnica.com the, “The solar industry is among the fastest-growing power sectors in the country.” Worldwide the industry expanded 100% and added 2.3 million jobs in 2013. As evidenced below (from cleantechnica.com)



New Jersey continues to be the top three performing states for solar capacity, growth and jobs.

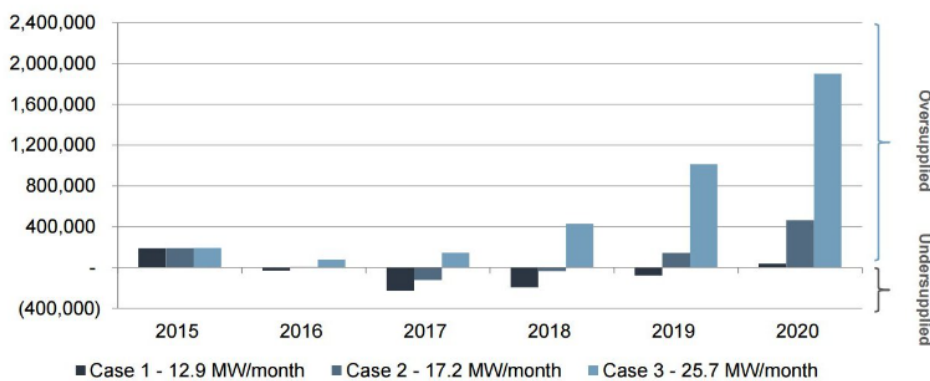
New Jersey and the Federal Government have policies that make solar a necessity and will continue to make the SRECs a great value to 2029. According to cleantechnica.com; the United States by 2020 should reach a total cost of \$0.06 per kilowatt-hour. This initiative launched in 2011 has made it half way to that goal. Therefore, we have a long way to go, solar is here to stay.



New Jersey will further support solar through RPS requirements. According to SRECTrade.com, “In July 2012 the state passed new legislation to increase the RPS requirements beginning in 2014 energy year to account for the substantial amount of solar capacity installed in the state.” This is important because as solar grows the government is raising their renewable portfolio standards. SRECTrade.com states, “The supply outlook relative to demand for reporting year 2016, appears to point to a flat market meaning that there will likely be enough supply available from previous energy years and from SRECs issues throughout reporting year 2016.....as shown below, the under and oversupply estimated is close to zero meaning SREC supply will balance with the state’s RPS demand.”

**NJ SUPPLY / DEMAND SCENARIOS – ELECTRICITY SALES REMAIN FLAT** 

Existing and lower build rates result in market flat / under supplied through EY2018



Source: SRECTrade Estimates

The scenarios for SREC values to remain stable are present and therefore suggest the continued investment in NJ solar is strong and will be consistent for years to come.

However with the upcoming Federal Tax Credit either disappearing or decreasing to 10% we will see a slow-down in system construction. As mentioned before, New Jersey continues to increase their RPS requirements therefore SRECs will remain a viable investment, maintaining their values.

The analysis consisted of taking the 5 year average starting from 2012 and on, as you can see from the tab labeled SREC Analysis. Each 5 year period was averaged until the target year 2028-2029. The systems we manage and our experience of selling 1500+ SRECs create the belief that SRECs will remain at a constant value despite assumed changes in system build out. We were more conservative in our projections as detailed in the tab labeled SREC Predictions.





Energy Year  
SACP

2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
323	315	308	300	293	286	279	272	266	260	253	250	239	239	239

Low Estimate

116	113	110	107	105	102	100	97	95	93	91	90	86	86	86
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Hi Estimate

255	250	240	235	230	226	220	215	210	205	200	198	189	189	189
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Market forecast

220	230	210	220	220	220	215	210	200	195	190	190	180	180	180
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